

Clust-ER Health Emilia-Romagna Annual Report

YEAR 2025





CLUST-ER
HEALTH
SALUTE E BENESSERE

Clust-ER Health and Wellbeing (Clust-ER Health) is an association endorsed by the Emilia-Romagna Region, comprising businesses, universities, research centers, hospitals, training institutions, healthcare professionals, and non-profit organizations. These entities collaborate to share expertise, ideas, and resources, thereby enhancing the competitiveness of the Emilia-Romagna Health and Wellness Industries sector.



The Clust-ER Health team and the assistance of ART-ER

Sauro Vicini | Cluster Manager

Clémence Foltz | EU Program Manager

Nicole Ticchi | Communications Manager

Paola Bello | Project Manager

Enrica Lombardo | Project Manager

Giorgia Cubeddu | Social Media Strategist

Valentina Visconti | Administration

Cecilia Maini | ART-ER - Lead for Life Sciences and Health

Maria Rosa Pettazzoni | ART-ER - Clust-ER Secretariat



In 2025, Clust-ER Health consolidated a growth trajectory that strengthened its role as a regional hub for healthcare innovation, with an increasingly active presence on both the national and international stage. In a landscape marked by rapid and complex change, we worked to enhance the regional system's capacity to network, leverage complementary expertise, and present itself more cohesively and credibly in collaborative and strategic planning settings.

The Cluster's efforts have strengthened connections among public and private stakeholders, fostering dialogue between research, industry, and the healthcare system, while creating more favorable conditions to attract opportunities, resources, and partnerships. This positioning, built over time, not only delivers immediate benefits but also generates relational and strategic capital that supports more robust and sustained development pathways.

From a long-term perspective, the goal is to build an ecosystem capable of innovating more effectively and responsibly, thereby increasing the region's competitiveness and its attractiveness to talent and investment. Within this framework, the initiatives launched in 2025 represent a meaningful step toward a more resilient, transparent, and collaborative healthcare system—one able to translate research and ideas into tangible, lasting solutions for people and the region.



This annual report encapsulates our activities while providing an updated perspective on an evolving ecosystem, wherein projects, collaborations, and outcomes collectively foster a comprehensive vision. Our journey persists with the recognition that our impact is gauged by our capacity to transform ideas and expertise into tangible solutions for public health and the sustainable advancement of the sector.

Paolo Bonaretti
President Clust-ER Health

Associative life and the functioning of the Association

7 New members

127 Total members

5 Board of Directors meetings



Throughout 2025, Clust-ER Health has experienced sustained growth and the addition of new members from diverse stakeholder categories. Consequently, small and medium-sized enterprises, laboratories, and healthcare organizations will enrich the ranks of entities contributing to local innovation development.

The involvement of patient associations was particularly encouraged, partly due to a specific revision of the required membership fees. Such organizations are essential in identifying the critical factors for the development of new products, services, and innovation policies within the healthcare sector, and their inclusion in the Clust-ER enhances the strength of the quadruple helix model.

Clust-ER Health has facilitated continuous dialogue among the members of the Board of Directors and representatives from the Value Chains (permanent guests at Board meetings). This has been achieved through initiatives and missions that have enhanced cohesion and fortified research and development collaborations among the participating entities.

Among the priorities that the Board has concentrated its efforts on are: enhancing synergies among stakeholders within the health and wellness ecosystem, fostering and implementing high-impact research and innovation initiatives, and broadening opportunities for continuing education and professional development for individuals and member organizations. To achieve these goals, the Board has also formulated an operational strategy for 2026, designed to render these objectives more measurable, coordinated, and sustainable over time.

The Board of Directors



Paolo Bonaretti
Holostem Srl
President



Milena Fini
Rizzoli Orthopedic Institute
Vice President



Valentina Bianchini
Encoplast S.p.A.



Fabrizio Conicella
Chiesi Pharmaceuticals
S.p.A.



Susanna Esposito
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Parma



Silvia Fantozzi
CIRI SdV | Università di
Bologna



Virginia Giovani
Advenias S.r.l.



Massimiliano Malavasi
AIAS Bologna Onlus -
Ausilioteca Living Lab



Marco Seri
IRCCS AOU Bologna
Policlinico Sant'Orsola

Value Chains and the review of the manifests

In the year of the new Board of Directors' inauguration (2024), Clust-ER Health initiated a process to enhance its internal governance by proposing a review of the Value Chain (VC) structure to better reflect the expertise of its membership base. The influx of new members in recent years has broadened the Cluster's supply chains and strategic interests, necessitating an update of the VC to ensure its continued effectiveness as a tool for listening, coordination, and direction. In this context, amendments to the regulations governing Value Chain activities were deliberated and approved, taking effect on 1 January 2025.

The revision sought to enhance the dynamism, inclusivity, and strategic alignment of VCs with the Cluster's objectives, thereby reinforcing their role in delivering operational support and vision, ultimately benefiting the revitalized Board of Directors. In 2025, to finalize the process, new **Value Chain manifests** were drafted to clarify areas, priorities, and development trajectories, thereby facilitating the alignment of member initiatives with the Cluster's overarching strategies.

This organizational evolution seeks to enhance a more effective collaborative working model among companies, universities, and research centers, fostering broader and more structured participation while improving the Clust-ER's capacity to execute coherent, shared, and high-impact projects.

Value Chains and the new Manifestos



Big Data and AI Health

Big Data and AI for Health



Elisa Ficarra
Chair
University of Modena and Reggio Emilia



Ciro Cottini
Vice Chair
Chiesi Pharmaceuticals S.p.A.



Materials

Materials for health



Valentina Benfenati
Chair
CNR



Maria Letizia Focarete
Vice Chair
University of Bologna



MedTech

Medical Devices



Giuliana Gavioli
Chair
Mirandola Technology Park



Alberto Ballardini
Vice Chair
GreenBone Ortho Spa



Pharma & ATMPs

Pharmaceuticals and Innovative Therapies



Laura Calzà
Chair
IRET Foundation



Michela Gabaldo
Vice Chairperson
Evotec S.r.l.



SalusTech

Technologies for an active, and inclusive lifestyle



Mirko Orsini
Chair
Datariver S.r.l.



Giuseppe Mincoelli
Vice Chair
University of Ferrara



Read the manifest



Read the manifest



Read the manifest



Read the manifest



Read the manifest



Project initiatives



STEP: the interClust-ER initiative

The Strategic Technologies Platform for Europe (STEP) was established to enhance the EU's industrial competitiveness by prioritizing the development of technologies essential for a sustainable and competitive future. Consequently, it implements new funding initiatives and fortifies the EU's industrial policy.



Support the advancement and production of essential technologies, while also protecting and enhancing their corresponding value chains

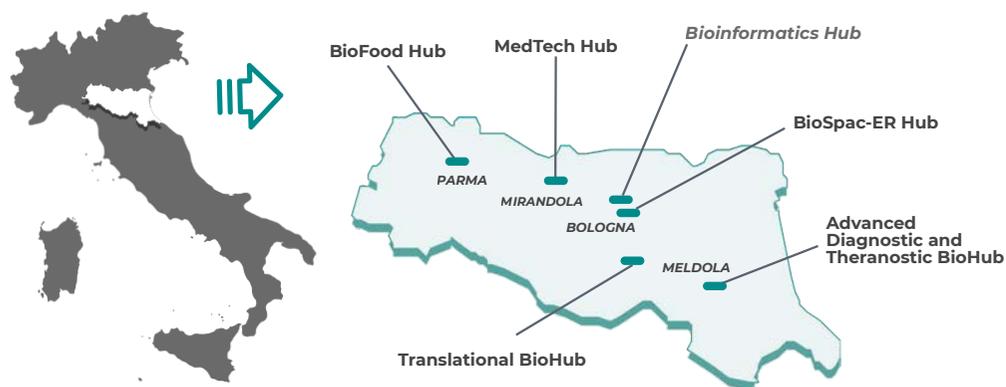


Address skills shortages and employment challenges

VALUE CHAIN INTERCLUST-ER BIOHUB4STEP



Empowering regional biotechnological innovation



[Visit the BioHubs Network website to discover more about our partners, services, and initiatives](#)

Clust-ER Health coordinates the BioHubs4STEP project, which aims to consolidate and enhance the regional biotechnology ecosystem by utilizing existing centers of excellence, such as technopoles and research centers, while establishing a network of BioHubs with complementary specializations. The objective is to create a regional framework of infrastructure and expertise that functions as a system of hubs and competence centers, facilitating new research and innovation initiatives and broadening infrastructure capabilities. The project, executed in partnership with Clust-ER Agrifood and the Big Data Association, seeks to enhance the capacity of regional stakeholders to formulate and present strategic research and innovation proposals, thereby boosting their competitiveness at the European level and contributing to the fortification of the European biotechnology ecosystem, in alignment with the STEP program. An additional goal is to attract private investment, including foreign capital, by leveraging Regional Law 14 and European funding initiatives (e.g., Horizon Europe, EU4Health). BioHubs4STEP seeks to enhance regional biotechnological innovation systematically by integrating infrastructure, expertise, and collaboration among public and private stakeholders. Through a coordinated network of hubs, the project aims to bolster the region's competitiveness and appeal, establishing tangible conditions for new research and development initiatives and fostering deeper integration into the European framework.

European initiatives: networking assistance and proposals

In 2025, Clust-ER Health further solidified and expanded the project activities initiated in prior years, affirming the regional ecosystem's status as a leader in health sector innovation and its role as a facilitator between local expertise and international opportunities. The co-design approach and the identification of shared strategic priorities, outlined in the 2022 Action Plan, enabled Clust-ER Health and the ecosystem to **engage actively in a broader array of European programs**, including Horizon Europe, the Single Market Programme (SMP-COSME), Interregional Innovation Investments (I3), and Erasmus+, thereby demonstrating its capacity to pinpoint the most suitable funding opportunities for various project types.

The **ten proposals submitted in 2025**, spanning six call types, reflect the outcome of extensive international networking and a well-developed strategic positioning within European partnerships. These proposals are categorized into four distinct and complementary thematic clusters. Collectively, the projects foster an integrated European ecosystem that merges scientific excellence, industrial development, skills enhancement, knowledge valorization, and the green and digital transitions, thereby enhancing the competitiveness, resilience, and territorial cohesion of the European Union.

This year, Clust-ER has engaged its members (20 in 2025, some of whom are **submitting their inaugural European proposal**) in projects addressing topics such as:

- **Advanced Therapies & Biomanufacturing** to expedite the development, production, and scaling of advanced therapies, regenerative medicine, and biomanufacturing.
- **Digital health** to enhance the prevention, diagnosis, treatment, and coordination of healthcare services through the utilization of AI and digital solutions.
- **Skills, training, and knowledge transfer**, essential for cultivating advanced competencies, educating new generations of researchers, and enhancing mechanisms for the transfer and valorization of knowledge at the European level.
- **Sustainability and Wellbeing** to advance environmental sustainability, enhance citizen wellbeing, and foster territorial development through data-driven, participatory methodologies and circular economic models.

The collaborative and strategic approach embraced by Clust-ER Health has solidified the **Cluster's status as a dependable partner and the regional ecosystem as a source of value within international consortia**. This confirms its capacity to transform synergies with other ecosystems and align with the European Union's priorities into tangible development opportunities for the entire regional health and life sciences ecosystem.

10



Project proposals submitted

4



Financial frameworks

HORIZON, I3, Erasmus+, COSME

6



Types of calls explored

WIDERA, EIE, RIA, I3, Erasmus, MSCA-DN

20



Members participating in the proposals

> 55 million



Total projects' budget

PRECISEU

During 2025, Clust-ER Health, together with ART-ER and the Emilia-Romagna Region, continued with consistency and increasing intensity the activities foreseen under the PRECISEU project, aimed at developing an enabling ecosystem for the adoption of personalised medicine and strengthening interregional collaboration.

Activities in the ATMP field

In 2025, significant work was carried out involving the Clust-ER Advanced Therapies (ATMP) working group as well as members of the regional ATMP working group. Clust-ER and ART-ER led a structured process to analyse the main barriers hindering patient and market access to personalised medicine solutions. This process included fourteen interviews with regional experts and stakeholders, as well as an in-person workshop bringing together eleven of them to discuss and validate the findings. The evidence collected was integrated into the cross-regional report (D6.1 – link below), which presents a shared overview of the barriers identified across all regions within the PRECISEU consortium. Building on this work, the preparation of a regional white paper is also planned, to be developed in collaboration with the Emilia-Romagna Region.

In parallel, Clust-ER Health promoted the participation of the regional ecosystem in the European map of capacities and infrastructures in the ATMP field, an initiative coordinated by EATRIS in close collaboration with the European Medicines Agency (EMA), with the aim of showcasing excellences across the entire advanced therapies value chain. Towards the end of the year, a cycle of interviews with Clust-ER members was also launched, focusing on public-private collaborations in the early stages of ATMP development, with the objective of identifying challenges, success factors, and best practices to support sector growth. The organisation of an interregional workshop dedicated to the minimum requirements for the establishment and management of ATMP centres and hubs has also begun.



[Read the cross-regional report on the barriers to the implementation of personalised medicine](#)



Training, best practices and institutional initiatives

The consortium developed a series of initiatives aimed at supporting and strengthening the personalised medicine ecosystem, with a particular focus on skills development and the promotion of best practices. Clust-ER contributed to the design of the Precision Medicine School, which featured five webinars dedicated to key topics in personalised medicine, including the event led by ART-ER entitled “From Data to Discovery – Unlocking Personalised Medicine through Health Data.” PRECISEU promoted the Best Practice Recognition Award as a tool to highlight and disseminate effective solutions and models developed across different regional contexts. The first award ceremony took place during the General Assembly in Vilnius. The second edition has been launched with the aim of continuing to showcase innovative practices and outstanding solutions developed by ecosystem members. As part of ongoing engagement with European institutions, the PRECISEU project was represented at the European Parliament during an event dedicated to the role of regions in advancing innovation in personalised medicine and in shaping coordinated policies at European level. The initiative provided an opportunity for our Cluster Manager and a representative of the Region to give visibility to regional experiences and to further strengthen Emilia-Romagna’s positioning as a hub for innovation and applied research.



[Apply to the Best Practice Recognition Award](#)



[Read the news on the event at the European Parliament](#)

Health data and preparedness for the European Health Data Space

A central focus of the 2025 activities concerned health data and preparedness for the implementation of the European Health Data Space (EHDS). Clust-ER Health, in collaboration with ART-ER (leader of the health data work package) and the Emilia-Romagna Region, conducted an in-depth analysis of the regional system’s level of maturity with regard to the adjustments required by the EHDS. The analysis addressed the main enabling elements for EHDS implementation, including governance aspects, technical infrastructure, the level of preparedness of health data systems, availability of resources, social maturity, data protection and security, access and control mechanisms, and innovation capacity. The activity was carried out through extensive desk research, supported by a shared maturity assessment framework adopted by all participating regions.

The results were presented in a public report describing the level of preparedness of the PRECISEU regions and providing recommendations to support policymakers and institutional decision-makers in guiding the implementation of the EHDS.



[Read the report on the assessment of preparedness for the EHDS](#)

Preparation for the 2026 cascade call

2025 also marked a crucial year for preparing the PRECISEU cascade call, which is expected to be launched in February 2026. During the summer, an expression of interest was launched, allowing the consortium to collect more than 100 project ideas, including 13 from Emilia-Romagna. In autumn, a “funneling” programme began, enabling participating organisations to pitch proposals, meet potential partners, and initiate discussions to shape project collaborations through the dedicated b2match platform. The activities will continue at the beginning of the new year with a webinar dedicated to matchmaking—also involving stakeholders from the new region that has joined PRECISEU—and with a webinar focused on financial and budget aspects.



[Visit the dedicated b2match platform](#)

European projects: ongoing activities

AMBITIOUS

Digital solutions for the 5G era

The AMBITIOUS project seeks to enhance the competitiveness of European SMEs by promoting data analytics, artificial intelligence, 5G, and the Internet of Things (IoT), while encouraging interregional collaboration. In 2025, Clust-ER Health, in partnership with Clust-ER Innovate, presented the project to regional and national stakeholders at the WeMakeFuture 2025 event. This occasion allowed for the demonstration of the project's operational facets and its implications for the healthcare and telemedicine sectors. It was emphasized how collaborative initiatives like AMBITIOUS cultivate the development of strategic partnerships, thereby facilitating the adoption of advanced technologies. Clust-ER also participated in the project's annual meeting in Brussels, which convened all European partners to discuss the integration of their solutions into two essential infrastructures. The meeting also provided a vital opportunity to plan the testing phase and assess the inclusion of new partners. In addition to DataRiver and RELAB, the partnership's expansion has welcomed a local company, INCLUDIA, into the project.

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The EPIC project, initiated in December 2024, seeks to enhance innovation ecosystems in underdeveloped regions to **facilitate the transition to sustainable packaging**, aligning with the European Green Deal and the New Circular Economy Action Plan. Through interregional collaboration and the engagement of public and private stakeholders, EPIC aims to establish new value chains, refine smart specialization strategies, and promote the adoption of innovative solutions. The project emphasizes the reduction of packaging waste, the utilization of recycled and biodegradable materials, and the support of SMEs in developing sustainable business models. EPIC encourages the interconnection between innovation supply and demand, fostering targeted investments and economic growth in the participating regions. In 2025, a consortium meeting was convened in Bologna in collaboration with Clust-ER MECH, bringing together the project partners. **Clust-ER Health contributes by advocating for sustainable solutions in pharmaceutical and medical device packaging**, facilitating innovation through collaboration between industry and research, with a specific emphasis on the Mirandola biomedical district.

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The InnoMedCatalyst project, initiated in October 2024, aims to improve the regional innovation capacity of precision and personalized medicine ecosystems throughout Europe. **Startups, spin-offs, scale-ups, innovators, and healthcare providers will enhance their abilities to develop, test, and refine digital health solutions** as business cases, while concurrently establishing a pipeline of interregional investment projects ready for further investment and exploitation by 2026. **Clust-ER Health is leading the acceleration programme initiative**, aimed at enhancing the capabilities of innovation actors. The programme will last 24 months and will aim to design and implement a digital precision medicine acceleration programme for MedTech companies to strengthen the capacity of digital innovators to develop business ideas. The overarching objective is to establish a sustainable entrepreneurial empowerment programme that offers mentorship to advance the most promising digital technologies identified in partner countries.

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The Clusters4Health project, supported by the Single Market Programme (SMP), is a collaborative initiative that includes six European clusters, two Ukrainian clusters, and a Norwegian partner. Its objective is to enhance cooperation between EU and Ukrainian enterprises to fortify the Ukrainian healthcare system, which has been significantly impacted by the war. Over a span of 24 months, the project will execute strategic actions aimed at increasing resilience and competitiveness, with the broader goal of narrowing the technological divide and modernizing the healthcare ecosystem by 2027. The project seeks to: analyze and enhance healthcare strategies and supply chains affected by the conflict; enhance the capabilities of Ukrainian clusters via a collaboration hub and training, mentoring, and mobility initiatives; expedite the development of health-tech startups through acceleration programs, matchmaking, and investor presentations; foster joint EU-Ukraine projects through a strategic roadmap and ideathons; and align Ukraine with European innovations by promoting the adoption of new technologies and reconstructing industrial networks.

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Projects for regional development



Through its 2024–2025 call for proposals, the Emilia-Romagna Region endorsed eight local laboratories focused on innovation and sustainability, aligning with the 2030 Agenda and the Pact for Work and Climate. This initiative engaged businesses, local authorities, research centres, and Clust-ER associations to test innovative solutions in strategic areas and establish replicable models for more sustainable and inclusive development. Clust-ER Health actively engaged in three funded projects, with initiatives dedicated to humanitarian logistics solutions, the creation of enabling spaces and technologies for fostering autonomy, and innovative telemedicine healthcare solutions. Clust-ER's role was twofold: firstly, to promote and disseminate the results achieved, and secondly, to activate and coordinate the participation of businesses and local stakeholders, thereby encouraging both the adoption of existing technologies and the generation of new solutions based on listening to the needs and challenges expressed at local level. The Territorial Laboratories projects were showcased at the HealthAbility Experience fair and the Forum on Non-Self-Sufficiency and Potential Autonomy, serving as a prime example of territorial innovation generated by ecosystem stakeholders.

DroneCare - A regional laboratory specializing in innovative solutions for humanitarian logistics



Chamber of Commerce of Romagna - Forlì-Cesena and Rimini

Clust-ER Mech
Clust-ER Health
Clust-ER Innovate
Centro EN&TECH - Università degli Studi di Modena e Reggio Emilia

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The DroneCare project conducted a comprehensive technical, logistical, and regulatory feasibility study for an innovative drone-based drug delivery service, aimed at enhancing the timeliness and accessibility of care, especially in emergency situations and remote areas. In 2025, Clust-ER took part in the project's concluding event.

CASA CARE (Facilitating Home for the Advancement of Autonomy in Calderara di Reno)



Municipality of Calderara di Reno

Clust-ER Health
ALIAS Bologna onlus – Centro WeCareMore
Distretto Pianura Ovest dell'Asl di Bologna
Laboratorio TekneHub dell'Università degli Studi di Ferrara

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CasaCare has established a comprehensive framework of requirements and operational guidelines. Beginning with an analysis of the identified needs and constraints, along with pertinent insights and evaluations, solutions and recommendations have been developed to inform both design decisions and practical implementation.

Tele Community Lab - pioneering solutions for telemedicine healthcare



Municipality of Mirandola

Democenter
Clust-ER Health
Azienda USL di Modena – Distretto di Mirandola
Unione Comuni Modenesi Area Nord
ITS Academy Tecnologie della Vita

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Tele Community Lab emphasized the potential of telemedicine as a means to standardize care processes and enhance coordination among healthcare professionals and caregivers, contingent upon the resolution of structural challenges such as inadequate internet coverage and restricted platform interoperability.

Initiatives for social innovation and inclusion

Social innovation and inclusion within the healthcare sector are not merely supplementary; they represent the distinction between a service that exists theoretically and one that is effectively utilized by individuals with diverse needs. In this context, Clust-ER Health serves as a facilitator among public and private entities, research institutions, and the third sector, aiding in the development of project proposals and the conversion of ideas into practical tools, particularly emphasizing the autonomy of the most vulnerable populations and the support of their caregivers.

ADRINCLUSIVE is advancing in this direction: the project seeks to create an innovative, sustainable, and inclusive tourism experience in the Adriatic region for individuals with dementia or diminished cognitive abilities, along with their caregivers. It aims to integrate tourism and welfare while focusing on the transfer of ready-to-use solutions (services, products, tools) that enhance accessibility and usability of experiences.

For ADRINCLUSIVE, Clust-ER played a pivotal role in the development and promotion of a catalogue of innovative services for inclusive tourism. This structured compilation features proposals crafted by startups, businesses, and organizations from Italy and Croatia, which were generated through a targeted call, aimed at delivering tangible and replicable solutions to the project.

The catalog was officially unveiled at RiminiWellness 2025 during a workshop dedicated to well-being and inclusion. This event served as a valuable opportunity not only to “present a deliverable” but also to unite various ecosystems (innovation, services, and territories) and accelerate the adoption of ideas that often remain stuck in the realm of good intentions.

In addition, Clust-ER Health endorsed the E.S.P.E.R.T.I.S.E. project, coordinated by Includia, which approaches inclusion from a distinct angle: not only through the invention of technologies, but by cultivating the mindset of those who design services, environments, and relationships. At the core of the project lies a platform centered on immersive experiences that allows users to “put themselves in someone else's shoes”, enabling individuals to experience barriers and obstacles that typically remain invisible by those who do not encounter them.

The added value resides precisely in this aspect: E.S.P.E.R.T.I.S.E. employs technology as a tool to foster awareness and skills, as accessibility should not merely be a label affixed at the conclusion of a project, but rather a criterion to be incorporated from the outset, when decisions are most critical. In this regard, the project introduces innovation in the most challenging (and most beneficial) domain: that of behaviors, decision-making practices, and organizational culture.

ADRINCLUSIVE

Sustainable tourism offer for equal access and social inclusion of people with dementia

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INNOVATIVE PRODUCTS AND SERVICES FOR INCLUSIVE TOURISM



E.S.P.E.R.T.I.S.E.

Simulated Experience for Authentic Empathy Transformative Inclusive Sustainable Educational

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6 Supported initiatives

8 Meetings with stakeholder groups

Throughout the year, Clust-ER Health enhanced its role in regional policymaking by engaging in dedicated Regional Committees and Stakeholder Groups associated with Interreg projects in which the Emilia-Romagna Region and ART-ER are partners. Additionally, it participated in thematic forums and roundtables focused on strategic priorities for the region. Each project activity contributes to the advancement of regional policy, including the Smart Specialization Strategy, Regional Law No. 14/2014 "Promotion of Investments in Emilia-Romagna", and Regional Law No. 2/2023 "Attraction, Retention, and Development of Highly Specialized Talent in Emilia-Romagna."

The engagement of the Clust-ER facilitated the mapping of activities, the co-design of guidelines and recommendations, and the promotion of alignment between project experiments and public policies, including strategies, programmes, tools, and measures, with an emphasis on innovation, sustainability, and impact.

SMART SPECIALIZATION STRATEGY - S3

ICSI EU – Intensifying Cross-Sectoral Innovation within the European Union

It fosters cross-sectoral innovation through European collaboration and the sharing of best practices to tackle challenges such as climate change, demographic shifts, digitalization, and competitiveness.

Incorporates a Strategic Foresight with stakeholders to assist decision-makers in evolving policies and tools within a cross-sector framework.

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REGIONAL RESOLUTION 910/2019 - ECOSYSTEM FOR HEALTHCARE AND SOCIAL HEALTH RESEARCH AND INNOVATION

RISEMED4EU – Regional Innovation for Smart Ecosystems in Health and Medicine in the EU

It advocates for open innovation frameworks that unify business, research, and healthcare services to enhance healthcare efficiency, emphasizing healthy aging.

It accomplishes this through comparative analysis across regions and evidence-based tools, utilizing data from projects, trials, publications, and patents to expedite e-health technologies and early diagnosis.

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REGIONAL LAW 2/2023

Regional Committee for Talent Attraction, Retention, and Development

It is an advisory entity established by the Emilia-Romagna Region to support and oversee policies aimed at highly specialized talents.

It unites the key stakeholders in the regional system and functions within a coordinated framework of policies, programs, and interventions, serving as a platform for dialogue and collaboration, thereby facilitating the implementation of measures and improving their outcomes.

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REGIONAL RESOLUTION 910/2019 - ECOSYSTEM FOR HEALTHCARE AND SOCIAL HEALTH RESEARCH AND INNOVATION

HERCULES – Health Empowerment through Regional Collaboration and Utilization of Leading-edge Equipment and Systems

It aims to innovate healthcare services by shifting from a reactive model to a more proactive and patient-centred one, while also reducing expenditure in a smart way. The key lever is public procurement for innovation, working on needs, solution selection and impact assessment with real issues, such as resources, skills, resistance and public administration collaboration.

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REGIONAL LAW 14/2014 - PROMOTION OF INVESTMENT IN EMILIA-ROMAGNA

MAGNET – Enhancing regional and local hubs for attraction and retention of talents and investments

It focuses on how territorial hubs can evolve into more effective contact points for attracting and retaining talent and investment by integrating services, incentives, and stakeholder engagement. The objective is to enhance tools and practices, organization, services, and value propositions, while aligning local, regional, and EU governance.

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ITALIAN LAW 162/2021 - CERTIFICATION OF GENDER PARITY

DEBUTING – Gender Equality as a Catalyst for Competitiveness (Interreg Europe)

It assists SMEs, including through Clust-ER, in integrating gender equality into organizational culture and implementing tangible measures. The objective is to leverage gender equality as a catalyst for competitiveness and enhance the efficacy of regional strategies and policies on this matter, while also promoting gender certification.

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Human capital and training

Activities with startups

8 Specialised events

21 Regional startups involved

1 Acceleration programme

In 2025, Clust-ER Health enhanced its startup-oriented initiatives as a strategic lever for the growth of the regional health innovation ecosystem. Over the medium to long term, this yields structural impacts: it amplifies the density of connections between innovative entrepreneurship, established companies, research institutions, and the healthcare system; it accelerates the validation of emerging solutions through informed discussions with potential users, industrial partners and investors; it improves the capacity of startups to position themselves in markets and respond to calls for proposals, and it renders the region more attractive to talent, investment, and international collaborations. These activities cultivate relational and project capital that facilitates experimentation, technology adoption, and scalability. In this context, Clust-ER Health has long been developing a portfolio aimed at periodically mapping and showcasing its members' projects, which may be of interest for technology transfer and investment opportunities in both national and international contexts.

Clust-ER Health has participated in and contributed to matchmaking, pitching, and startup promotion initiatives across diverse contexts. At RiminiWellness, it facilitated the establishment of the Innovation Arena, a venue designed for dialogue among startups, businesses, and innovation stakeholders, aimed at enhancing visibility, networking, and collaboration opportunities.

The Cluster also organised the first Demo Day of the European InnoMedCatalyst project, an initiative designed to foster the development of digital health startups while facilitating dialogue with stakeholders and investors. **Twenty European startups**, along with a multitude of stakeholders, including investors, venture capitalists, and incubators, took part in the initiative. At the international level, in 2025, Clust-ER Health established a partnership with Rubik Hub, centered on acceleration and mentoring programmes with an emphasis on HealthTech. This initiative aimed to enhance connections and facilitate exchange opportunities between startups and European networks. Additionally, it fostered the involvement of startups in supply chain and policy discussions, exemplified by the Non-Self-Sufficiency Forum, where the pitch session showcased innovative solutions for autonomy, assistance, and personal services.

Finally, Clust-ER Health took part in the HealthTech Investor Summit. In its commitment to supporting startups, the cluster, in collaboration with other regional clusters, contributed to the national pre-selection of startups, providing Italian startups with the opportunity to apply and gain a substantial advantage in participating in the event. In the context of InnoMedCatalyst, a workshop on Interregional Investment Portfolios was also organised within the event.



[Find more information on the DemoDay.](#)



[Download the investment portfolio](#)

Training: promoted and ongoing initiatives

Throughout 2025, Clust-ER Health consolidated its support to the definition and implementation of training initiatives, aiming to foster the development of local skills for innovation within the healthcare sector.



International IFTS programme

The international IFTS course, delivered in English by FAV and the ITS of Mirandola, is designed to train technicians specializing in the installation and maintenance of medical devices. It started in April 2025 and currently enrolls 14 participants. Following the initial classroom phase, students began a 300-hour internship in mid-September 2025, culminating in a final examination in mid-March 2026.

The course was awarded the EIT Health label, as part of an initiative carried out by Clust-ER Health and ARTER.

The class primarily consists of Indian students, along with three Italians and two female students from Nigeria and Cameroon.

Housing solutions were provided for the students thanks to the efforts of local volunteers.



Master's degrees

Among the 2025 training initiatives, the Master's degree in Materials and Processes for the Production of Devices in the Healthcare Sector (MaBioMed) has been confirmed. Sponsored by the University of Bologna and the University of Modena and Reggio Emilia, this programme focuses on advanced materials for the biomedical sector, addressing the increasing demand for specialized expertise in the field. The programme engaged Clust-ER staff in activities dedicated to open innovation and entrepreneurship, in collaboration with the Materias accelerator, a CNR spinoff. Similarly, the Master's degree in Artificial Intelligence and Telemedicine (ARTE) at the University of Parma exemplifies multidisciplinary training, tackling essential issues such as the application of AI in healthcare and the implementation of telemedicine solutions to enhance access to healthcare services. In 2025, the Master's degree in Scientific Communication at the University of Parma featured testimonials from Clust-ER Health regarding health communication within the context of regional innovation.

Advanced education

The DIGital Technology and Telemedicine for healthCARE (DIGICARE) project, supported by the European Social Fund, encompasses the establishment of four advanced training schools across the Region's universities, with Clust-ER Health and the Italian Society of Telemedicine participating as partners.

The institutions are:

- Winter School (UniPR) – Telemedicine, Digital Health, and Personalized Medicine
- Spring School (UniMORE) – Big Data and Artificial Intelligence in Personalized Medicine
- Summer School (UniBO) – Digital Healthcare, Certifications and Regulations
- Autumn School (UniFE) – Medical Robotics and Immersive Surgery

The initiative, coordinated by the University of Parma, involves professionals and students through a multidisciplinary approach. Clust-ER Health engaged in training courses and, more importantly, promoted activities aimed at internationalizing the program, enhancing visibility at events and contexts such as Expo Osaka and within European projects.



[Visit the website to explore training opportunities and gain further insight into our activities](#)

Training: promoted and ongoing initiatives

The InnoMedCatalyst Accelerator programme

As part of the InnoMedCatalyst acceleration programme, a structured training course comprising **six webinar modules** has been designed for startups, spin-offs, and SMEs engaged in the **5P digital medicine sector**.

The modules covered essential topics for startup development, encompassing the transition from concept to business model, the analysis of clinical and market needs, from regulatory processes to product development, to strategies for entering the European market, as well as fundraising, communications, and marketing. They integrated theoretical content with practical, personalized one-on-one mentoring. The programme ran from September to November 2025, featuring thematic webinars specifically focused on innovations for **women's health**, and culminated in a Demo Day on 14 November 2025, at Opificio Golinelli in Bologna.

The EPIC Masterclasses

The EPIC project organised training courses centered on packaging, which in the case of those organized by Clust-ER Health covered the topic of **packaging for the pharmaceutical and biomedical sector**. Throughout 2025, four Masterclasses were conducted, focusing on the following topics: **sustainability and regulations; trends, needs, challenges, and best practices; materials and technologies; and machinery**.

The PRECISEU Precision Medicine School

In its efforts to promote training and skills development in personalized medicine, Clust-ER contributed to the design of the **Precision Medicine School (PM School)**, held in Gothenburg, Sweden.

The PM School has organized five thematic webinars centered on the main areas of personalized medicine, with the aim of strengthening the competencies of students, professionals, and entrepreneurs eager to broaden their knowledge through a targeted, high-impact training initiative.

The webinars addressed key topics such as European initiatives and regional partnerships in personalized medicine, the **opportunities and challenges associated with Advanced Therapy Medicinal Products (ATMPs)**, the role of **health data** in generating new discoveries, and the **evolution of regulatory and policy frameworks** that influence the adoption of innovations in healthcare systems. The initiative also promoted networking between experts and participants at the European level, providing access to materials and recordings of the sessions for continuous learning.

Breakfast with Clusters4Health

In the context of the European Clusters4Health project, several "**breakfast sessions**" were organized as part of the training initiative. These online training events aimed to promote the exchange of experiences and facilitate mutual learning among participants. Additionally, these sessions provided Ukrainian participants with the opportunity to follow the presentations through simultaneous translation from English to Ukrainian, enhancing accessibility and inclusivity in the dialogue. The main objective of these sessions is to **establish connections between Ukraine and Europe**, enhance access to European knowledge, tools, and best practices, and support the integration of Ukrainian clusters into European health innovation networks and projects. Clust-ER Health organised a session focused on the digitalization of healthcare, titled "**Digitizing Healthcare: Building a Connected Future Together**," which took place on 10 December 2025. The event featured Dr. Marco Foracchia from IRCCS Reggio Emilia, who shared expertise and best practices in the development of digital tools for health, infrastructure, and shared standards, creating an opportunity for dialogue and co-development between Ukrainian organizations and European health innovation ecosystems.

Skills: thematic focus groups and analyses

The Skills Intelligence

The Skills Intelligence dashboard has experienced a substantial update and optimization phase, concentrating on the **skills and professional profiles desired by Emilia-Romagna companies** within the domains of the regional Smart Specialization Strategy.

To more comprehensively and meticulously assess the needs of the diverse healthcare sectors, further discussions were convened with members and stakeholders in the region.

Focus Groups

In particular during 2025, ART-ER, on behalf of the Emilia-Romagna Region, carried out an annual cycle of thematic focus groups with the aim of consolidating the permanent regional system for anticipating the need for highly specialized skills. The initiative was part of the framework provided for in Article 7 of Regional Law No. 2 of 21 February 2023 ("**Attracting, retaining, and enhancing highly specialized talent in Emilia-Romagna**") and in line with Objective 6 of the Talent Manifesto, through a structured method of listening and discussion linked to the areas of smart specialization in Emilia-Romagna and with the involvement of all Clust-ERs.

The focus groups conducted in 2025 addressed four strategic domains within the health sector: **assistive and rehabilitation technologies, pharmaceuticals and biomanufacturing, materials for healthcare, and big data and artificial intelligence in health**. This emphasis enabled to collect evidence and insights regarding both highly specialized and cross-functional skills (technical, regulatory, and organizational), thereby identifying the key trends that are reshaping supply chains, processes, and the requisite professional profiles.

Clust-ER Health actively engaged in all focus groups, leveraging the involvement of its members to provide insights aligned with the needs of regional research, industry, and the healthcare system. Each meeting comprised a small, qualified group (approximately 15 participants per focus group), structured to encourage in-depth discussion and actionable outcomes. During the sessions, participants contributed to: (i) identifying the skills requirements articulated by businesses within the analysis scope; (ii) discussing the evaluation of available data and emerging trends affecting the demand and supply of skills; and (iii) proposing ideas and recommendations for the development of regional measures and/or the implementation of new system-wide initiatives.

The mapping of skills requirements and trajectories was conducted in collaboration with ART-ER and the Erasmus+ BRIGHTskills project, which seeks to bridge talent gaps and mitigate skills shortages in the sector by developing a targeted strategy and designing advanced, evidence-based training programmes tailored to the needs of employers, ensuring individuals possess the essential skills necessary to succeed in a rapidly evolving ecosystem.

Subsequent to the initiative, a report was compiled for each focus group, detailing the process undertaken, summarizing the identified skills requirements, and presenting a series of operational proposals to facilitate the implementation of the objectives outlined in Regional Law 2/2023. These reports were subsequently disseminated to the Regional Committee for the Attraction, Retention, and Development of Talent, as mandated by law, thereby reinforcing a continuous process of monitoring, guiding, and refining regional policies concerning highly specialized talent, in alignment with the priorities of the regional Smart Specialization Strategy.



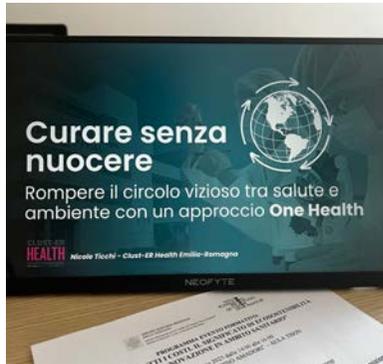
[Visit the page designated to reports](#)



[Visit the Brightskills project website](#)

Environmental and social sustainability

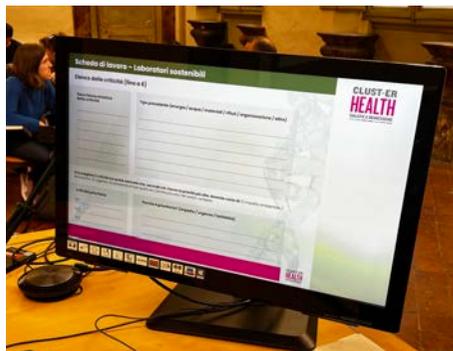
Combating climate change and advancing health innovation



In 2025, Clust-ER Health reinforced its commitment to environmental sustainability, the One Health approach, and the fight against climate change by promoting initiatives designed to incorporate environmental considerations into research, innovation, and technology transfer processes in the healthcare sector. These efforts sought to align healthcare innovation with environmental constraints and to adopt a systemic perspective on impacts throughout the entire value chain.



Clust-ER engaged in an event organized by the IRCCS IRST "Dino Amadori" focusing on the significance and implications of eco-sustainability in healthcare innovation. This initiative, which included the involvement of various international stakeholders, contributed to the consolidation of an approach that regards sustainability as a fundamental criterion for quality and accountability in innovation, encompassing the design of research activities, organizational decisions, and implementation models.



A second area of intervention concerned the promotion of an operational culture of sustainable laboratories, through the participation and contribution to discussions centered on the theme of Green Labs during the inaugural edition of the LABOTEC fair in Parma.

Within this context, Clust-ER Health has supported a vision that links concrete practices (such as reducing consumption, optimizing processes, and paying attention to materials and waste) to a broader transformation: acknowledging that laboratories serve as essential infrastructures not only for generating scientific evidence but also for the ecological transition of health systems.

Alongside awareness-raising and dissemination initiatives, a more structural initiative was also promoted in 2025: the collaboration agreement with the University of Bologna regarding sustainable research and teaching laboratories. This agreement recognized the laboratory as a resource-intensive environment (energy, water, consumables, and chemicals) and thus as a priority area for impact reduction actions. From this perspective, the approach extends beyond waste management to include principles of efficiency and sufficiency, along with objectives for literacy and skills development for those who work in the laboratories on a daily basis.

The approach adopted in 2025 highlighted that sustainability is not a parallel theme from research, but rather an enabling condition for its long-term efficacy. Reducing the environmental footprint of scientific and technological activities also means a measurable contribution to the resilience of systems and the response to climate challenges.

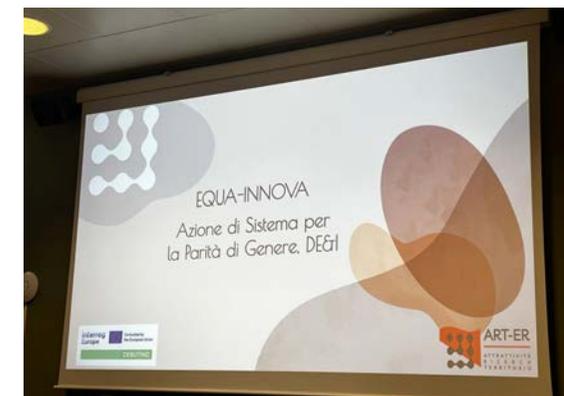
Gender Equality: Initiatives and systemic actions for a more equitable innovation

In 2025, Clust-ER Health formulated and consolidated a series of **initiatives focused on gender equality** and, more generally, on **Diversity & Inclusion**, viewing them as strategic levers to enhance the quality, effectiveness and competitiveness of research and innovation pathways within the health sector. With that in mind, Clust-ER Health's efforts have combined awareness-raising initiatives, the establishment of intercluster alliances and active participation in networks and projects, helping transform gender equality and D&I from stated principles to **operational system trajectories**.

An initial strand of activities concentrated on raising awareness among businesses and disseminating practical tools. This provided the context for the event organized with Clust-ER MECH on the subject of **gender equality certification (UNI/PdR 125:2022)**, supported by Clust-ER INNOVATE, ART-ER, the Emilia-Romagna Region, and CNA Emilia-Romagna. The meeting combined a cultural framework addressing stereotypes and biases in talent recognition, a technical focus on the value of certification, and testimonials from companies, culminating in a discussion oriented towards needs and solutions for creating more inclusive and attractive work environments. At the same time, a system coordination dimension was established through the formation of the **EQUA-INNOVA intercluster working group**, coordinated by ART-ER with the support of the Emilia-Romagna Region.

The working group will function as an operational platform for shared actions on gender equality and diversity and inclusion, with the explicit goal of translating these themes into initiatives that yield measurable benefits in terms of regional competitiveness. This encompasses focus groups with businesses to identify genuine needs, events and seminars highlighting the advantages of gender certification, and the **promotion of best practices through the Gender Map**. The process is connected to the activities of the **DEBUTING project** (Interreg Europe), which recognises gender equality as a factor of competitiveness for SMEs and values the role of Clust-ERs as agents of change. In this context, Clust-ER Health participated in stakeholder meetings and workshops aligned with the project's objectives.

In terms of positioning and networking, in 2025 Clust-ER Health also took part in notable external initiatives. Among these was the event "**PROSSIMA: the future of innovation is plural**," promoted by the Giacomo Brodolini Foundation as a forum for dialogue on gender practices and processes in innovation, bringing together different actors from the ecosystem. Furthermore, at the **BEHEALTH 2025 conference**, Clust-ER Health participated in the panel titled "**Women in Health Research and Entrepreneurship**," drawing attention to data and dynamics of gender disparities in medical research, European funding opportunities for R&D projects with a gender focus, and the increasing interest in FemTech approaches and solutions.





Promotion, communication and internationalisation



Communication for the promotion of the ecosystem

75

Participation in national and international events

170

Posts on social media

4K

Followers on social media

39

Informative emails to members and stakeholders

2

International biannual newsletters

In 2025, Clust-ER Health further enhanced its promotion and communications strategy, structured around three integrated pillars: Awareness, Engagement, and Consideration. This approach has consolidated Clust-ER's position as a prominent voice within the regional health ecosystem, increasing brand recognition and the ability to establish qualified relationships both nationally and internationally.

In 2025, Clust-ER Health's internal and external communication combined continuity of information with digital channel oversight: 170 posts were shared on social media, engaging a community of around 4,000 followers, while internally, 39 informative emails facilitated dialogue with members and stakeholders. Complementing these efforts, two biannual newsletters in English enhanced the Cluster's international profile and communicated its main activities and opportunities.

Throughout the year, Clust-ER Health continued to participate in, organize, and co-organize impact-oriented initiatives and events, with the objective of promoting members' skills and solutions, strengthening membership engagement, and enhancing networking opportunities. The activities also facilitated access to European programmes and projects, broadened the stakeholder network among businesses, research, and the healthcare system, and fostered collaborations with international partners to create lasting benefits for innovation, competitiveness, and regional sustainability.



Fairs & B2B



Members' Gatherings



Institutional Missions



Meeting, workshop, GdL

In 2025, the offline aspect of communications was particularly intense, with a more marked presence at 75 events including trade fairs, conferences, and in-person meetings. This strategy strengthened the quality of dialogue with the regional ecosystem, making contact with businesses, research, the healthcare system, and institutions more direct and continuous, and promoting more effective listening to the needs of the territory. Concurrently, participation in international events solidified existing relationships and cultivated new ones, owing to opportunities for operational discussions and meaningful networking. Moreover, involvement in events with a strong practical focus enabled to present concrete cases, project outcomes, and members' expertise more promptly and effectively than through digital channels alone, generating targeted follow-up opportunities.

The growing physical presence has also facilitated the development of trusting relationships and alignment on shared objectives, which are crucial for converting networking into operational projects and partnerships. Ultimately, the enhancement of the "on-the-ground" dimension has positioned Clust-ER Health as a credible interface between the territory and international networks, capable of bringing experience and expertise from beyond the region while simultaneously identifying opportunities for reintegration into the regional system.

Explore and engage with Clust-ER Health's social media platforms:



Communication for the promotion of the ecosystem

6 International fairs

2 Institutional missions

1 Study visit

9 European conferences

20 Members engaged in the missions

In 2025, Clust-ER Health ensured continuity in its internationalization efforts, furthering the positioning and networking work begun in prior years while reinforcing Emilia-Romagna's role as a leading ecosystem for life sciences. Through a **constant presence in strategic contexts**, study visits, and relationships with European and international partners, the Cluster consolidated channels of collaboration and generated new opportunities for various actors in the regional system.

In Europe, numerous initiatives have been undertaken to strengthen collaborations and promote innovation in health, thanks to continuous and active participation in networks such as CEBR, the **S3 platforms** and the European Commission's **Communities of Practice (CoP)**, and the study visit to the Basque Country organized by ART-ER.

In early 2025, Clust-ER Health organized a **mission to Brussels** with its members aimed at enhancing institutional dialogue and elevating the Emilia-Romagna ecosystem's profile within the main European research, innovation and health programmes. The delegation, with the support of ART-ER and the Emilia-Romagna Region, engaged with key interlocutors (including the **Permanent Representation of Italy**, the **Innovative Health Initiative - IHI**, **EISMEA**, and **HaDEA**) and promoted institutional networking to present regional strategic trajectories, including initiatives on BioHubs and precision medicine. The mission also explored prospective topics such as the forthcoming Multiannual Financial Framework, European policies concerning biotechnology and bioproduction, and avenues for interregional collaboration.

Outside of Europe, in the **United States**, Clust-ER regularly participates in the **BIO International Convention** (2025 edition in Boston), the world's largest biotechnology event. There, collaborations with international partners were consolidated and the latest local innovations were showcased. Great emphasis has also been placed on the BioHubs network and the region's potential to attract investment and scientific collaborations.

A dual mission was conducted in **Japan** to reinforce the relationships established since 2019 and to enhance the scientific collaborations developed by the members over time.

Networking a Bruxelles
Institutional mission



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Basque Country
Study visit



[Read the news](#)



International fairs



 **Boston,
USA**

Bio International
Convention

 **Read the
news**



 **Osaka/Yokohama,
Japan**

Biotech Mission
6 - 10 October 2025


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 **Strasbourg,
France**

 **Biofit** FOSTERING
INNOVATION
& TRANSFER
 **MedFIT**
Fostering Innovation in medTech

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 **Vienna,
Austria**

BIO-EUROPE®

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 **Düsseldorf,
Germany**

MEDICA



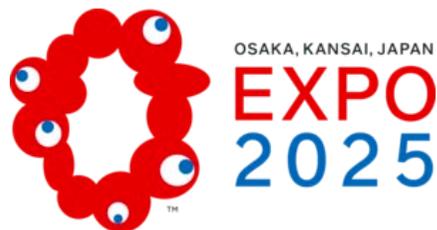
 **Rimini,
Italy**

RIMINIWELLNESS
THE WELLNESS EXPERIENCE SHOW

 **Read the
news**



Japan: a decisive step



During the Emilia-Romagna Week at Expo Osaka (21-27 September 2025), the relationship with Japan, initiated by Clust-ER in 2019, culminated in a series of events that brought the two ecosystems into dialogue, leading to the signing of a Memorandum of Understanding between Clust-ER Health Emilia-Romagna and Osaka Bio Headquarters.

At Expo, the regional delegation engaged in a meeting on personalized medicine organized by IRCCS Sant'Orsola in collaboration with the University of Tsukuba, which saw the signing of a Memorandum of Understanding between the two institutions. Furthermore, a public storytelling event on innovation titled "Health Futures: Bold Ideas, Real People" and a workshop comparing ecosystems, "Connecting Regional Life Sciences Ecosystems" were organized, addressing themes such as aging and brain health, biomaterials/bioprinting, AI and big data, and skills development. These initiatives were complemented by in-depth discussions and visits to districts and centres of excellence, with the aim of strengthening operational collaborations and joint developments in the medium term.

The four-year Memorandum of Understanding between Clust-ER Health Emilia-Romagna and Osaka Bio Headquarters seeks to enhance relationships with Kansai and connect local networks to national and international ones.

In October 2025, Clust-ER Health also participated in the EU–Japan Biotech & Pharma Partnering Mission organized by the EU–Japan Centre to promote collaborations between European and Japanese ecosystems, with an emphasis on drug discovery, regenerative medicine, digital therapeutics, and artificial intelligence. The mission combined a conference in Osaka with visits to stakeholders in the Kansai region and, subsequently, participation in BioJapan 2025 in Yokohama focused on partnering, technology transfer and business development. This sustained presence aims to build enduring collaborations in "sustainable, open, and collaborative" health innovation.



[Read the news](#)



[View the live transmission](#)



Opportunities for 2026



Events in the Emilia-Romagna Region

Rimini, 26-27 March



A trade fair dedicated to innovation in health and independence, the event emphasizes themes such as technology, care, rehabilitation, disability, long-term care, health, and inclusion. It targets a diverse audience of professionals, including local health authorities, hospitals, healthcare services, universities, and organizations in the third sector.

BOLOGNA, 22-24 APRIL



The 2026 edition of Exposanita' will emphasize new technologies as essential instruments, alongside human resources, to guarantee the quality and sustainability of the National Health System. The integration of digital technologies, in both clinical and organizational contexts, as well as the reconfiguration of care environments, will be central themes of the upcoming edition. Additionally, the empowerment of professionals and patients in the management of long-term care will be highlighted. Solutions for disabilities and rehabilitation programs will further enhance the array of resources available for independent living.

RIMINI, 28-31 MAY



Following the remarkable success of last year's edition, RiminiWellness will once again feature the Innovation Area in 2026, dedicated to identifying the most innovative solutions in the realms of sports, sports tourism, health, and wellness. The RiminiWellness Innovation Area aspires to serve as a hub for technology, wellness, and innovation, inviting proposals from startups, scaleups, university spinoffs, and research teams, both in Italy and internationally, that are engaged in these sectors and seek to showcase, promote, and develop their business ideas.

SEPTEMBER 2026



The Research Retreat serves as the primary platform for emerging researchers and seasoned scientists from Emilia-Romagna's biomedical, clinical, translational, and technological centers to convene. This initiative promotes the exchange of pertinent research, the evaluation of exemplary scientific papers, and the cultivation of innovative ideas and collaborative projects aimed at tackling significant research challenges.



Come and visit us!

Contact our staff at
info@health.clust-er.it



Global events



JUNE



OCTOBER



NOVEMBER



DECEMBER

SAN DIEGO, USA
22-25 June



YOKOHAMA, JAPAN
9-11 October



COLOGNE, GERMANY
9-11 November

BIO-EUROPE®

DUSSELDORF, GERMANIA
16-19 November



MARSEILLE, FRANCE
10-11 December



BRUGES, BELGIUM
30 November - 2 December



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